STANDING COMMITTEES: Natural Resources & Energy, Chair Transportation & Veterans Affairs



Audit Committee, Co-Chair Information Policy and Technology

# Testimony on 2017 Senate Bill 338 - The Hire Heroes Program Senate Committee on Transportation and Veterans Affairs — October 4, 2017 Senator Robert Cowles

Thank you Chairman Petrowski and committee members for the opportunity to testify on 2017 Senate Bill 338, the Hire Heroes Program. This legislation is focused on closing the eligibility gap in the Transitional Jobs Program for Wisconsin veterans.

This legislation would create the 'Hire Heroes Program', which would allow any veteran, regardless of age or number of children, to be eligible for a transitional job. Under this bill, transitional jobs will be provided to veterans based on need. These jobs will last up to 1,040 hours of work, which is equivalent to 26 weeks of full-time employment. The employer will endure no-risk while the veteran adapts to the workforce, as the program will pay both the wages and taxes attributed to the Hire Heroes Program. By encouraging this match between veterans and employers, we will ensure that veterans with the most need are not overlooked during their job search because of their lack of traditional employment experience.

In 2012, a nationwide poll of nearly 2,500 veterans on transitional employment challenges was conducted by Prudential Financial and the Iraq and Afghanistan Veterans of America. Overall, 69% of respondents considered 'finding a job' as the greatest challenge in transitioning to civilian life. Additionally, 60% of respondents identified 'explaining how military service translates to skills of interest to civilian employers' as a major challenge. Overall, the study found that 56% of veterans polled felt that they we not ready to transition into the civilian workforce.

This study's findings prove that veterans will distinctly benefit from expanding a transitional employment-based program. These transitional jobs ensure that the skills veterans have, such as discipline, respect for authority, and a hard work-ethic, are not over-shadowed by their inability to identify or articulate these skills.

Currently, when a soldier leaves military service with an honorable discharge, they may be eligible for the Transitional Jobs Program or other programs administered by the Department of Children and Families. However, if an individual is older than 24 years-old and without children, they are ineligible to participate. This limitation means that soldiers who may have served the most could be helped the least by these crucial services.

We shouldn't be limiting the veterans served by this program based on age of number of children, but instead by need. Senate Bill 338, which would be administered by the Department of Workforce Development with support from the Departments of Veterans Affairs and Children and Families, would provide a step forward in solving this gap. Wisconsin has a long and valued tradition of serving those who have served our nation, and by further bridging the gap and connecting employment in military life to civilian life, we may continue serving the veterans, their families, and our state's employers.



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P.O. Box 8952 Madison, WI 53708-8952

October 4th, 2017

Chairman Petrowski and Transportation and Veterans Affairs Committee Members,

Thank you for holding a Public Hearing on SB 338 related to creating the Hire Heroes program to provide transitional jobs to veterans.

SB 338 is pro-veteran and pro-work. The bill will help ensure that all eligible, unemployed veterans can find a job. As you know, Wisconsin has a strong tradition of its citizens serving our nation in uniform and returning home to be leaders in their communities. Wisconsin also has a strong tradition of serving those who have served their country. Creating a transitional jobs program tailored to Wisconsin's veterans continues that tradition.

Under current law, the Department of Children and Families administers a transitional jobs program to help adults with children find employment by providing wage subsidies to the participants' employers. Those without children are only eligible if they are between the ages of 18-24. Under current law, the following scenarios apply:

Veteran A is 25 years old, and has one kid. Veteran A is eligible for the existing program administered by DCF.

Veteran B is 23 years old with no kids. Veteran B is eligible for the DCF transitional jobs program by being in the 18-24 year old window.

Veteran C is 25 years old, and does not have kids. Veteran C is ineligible for the DCF program.

However, many service members enlist when they are 18 years old, and most sign up for six-year contracts. Therefore, by the end of their contract, they are 24 years old, and ineligible for the transitional jobs program through DCF, unless they have children. It is our firm belief that those veterans should not be ineligible simply because they do not have kids and/or do not meet the age requirements.

Therefore, SB 338 creates a parallel program allowing any veteran to be eligible, with or without children. SB 338 establishes that DWD will administer the program, with DCF and DVA playing auxiliary roles, and will utilize funding up to \$400,000 annually. The new program will be available to any Wisconsin resident who qualifies, and gives preference to those most in need.

The Military Order of the Purple Heart, the VFW-WI Chapter, American Legion-WI Chapter, and the County Veteran Service Officer Association all support this legislation. It is time for the Wisconsin Legislature to do the same.

I appreciate your consideration of this bill and I would be happy to answer any questions you may have.



# DANIEL RIEMER

WISCONSIN STATE ASSEMBLY

7th DISTRICT

## **Testimony on Senate Bill 338**

Senate Committee on Transportation and Veterans Affairs October 4, 2017

Chairman Petrowski and members of the committee, thank you for taking the time to hear and consider Senate Bill 338, which creates the Hire Heroes program to provide transitional jobs to veterans.

Under the Hire Heroes transitional jobs program, the Department of Workforce Development would help connect unemployed veterans with jobs and would supplement their wages for up to six months. For a veteran to be eligible, he or she must be at least 18 years old, has been unemployed for at least four weeks, is ineligible for the Wisconsin Works program, is a veteran as verified by DVA, and passes the required drug screening tests, currently required under state law.

Although Hire Heroes is modeled after the transitional jobs programs already established in Wisconsin, there are a number of key differences. First, this program is tailored to veterans. Two, its sphere would be statewide. And three, preference is given to veterans whose household incomes are 60% or less of Wisconsin's median income.

The most notable difference, however, is the change in one of the eligibility requirements. Under Wisconsin's current transitional jobs programs, funding is derived from the Temporary Assistance for Needy Families (TANF) account. Under federal rules, TANF funding can only be disbursed to those who have children or to childless adults who are between the ages of 18 and 24. By using non-TANF funding from DWD instead, every unemployed veteran is eligible to participate in the program regardless of family size and age.

This is a win for the state. By being the direct link between employers and unemployed veterans, we give veterans the chance to develop particular skills and strengthen their resumes as quickly as possible. Veterans could increase their earning potential under our bill, helping them to provide for their families, pay rent or save for a home, and spend money in their local communities. Relative to our current unemployment insurance program, it is a small investment with a higher return.

This is also a win for Wisconsin employers. Over the last several years, employers stated they have the jobs available but cannot find people with specific skill sets to fill them. This bill helps connect many unemployed veterans, many with specific skills needed in the workplace, to vacant jobs while supplementing their wages for the first six months.

Most importantly, this is a win for our veterans. We are providing an avenue to quickly get our nation's bravest back on their feet, earn a living, build a resume, and provide for their families. They have served us. Now we can serve them.

Senate Bill 338 is pro-work and anti-poverty. It helps create a path toward the middle-class through work and wages. This is something we should all be working towards for the people of Wisconsin.

Senate Bill 338 is a bipartisan bill that has the support of many veterans groups, including the County Veteran Service Officer Association, the American Legion-WI Chapter, the Military Order of the Purple Heart, and the Veterans of Foreign Wars-WI Chapter. I hope we can count on your support as well.

Thank you for your time, and I welcome any questions you may have.

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Scott Walker, Governor Ray Allen, Secretary

# Senate Committee on Transportation and Veteran Affairs

# **Testimony on Senate Bill 338**

# Andrew Evenson, Legislative Liaison, Department of Workforce Development

Chairperson Petrowski and members of the Senate Committee:

I am Andrew Evenson, the Legislative Liaison for the Department of Workforce Development (DWD). On behalf of DWD, I would like to thank you for allowing me to testify for information only.

Thanks to Governor Walker and the support of our partners in the Legislature, Wisconsin's unemployment rate is at 3.4 percent, a near record low. Wisconsin also outpaces the nation in labor force participation rate. These strong economic indicators also point to challenges facing our state. Employers are struggling to find skilled talent to fill good-paying jobs. DWD's top priority is to continue to use the funds provided by Governor Walker and the Legislature to make smart, strategic investments in solutions to meet employers' labor market needs. The veteran population is a top priority for DWD with a team of dedicated staff working towards connecting Wisconsin veterans with employment and promoting this talent pool to the business community.

SB 338 creates the Hire Heroes Program within DWD which funds transitional jobs for unemployed veterans that meet certain criteria. The veteran, as defined by DVA, must be unemployed for 4 weeks, not receiving unemployment benefits, not participating in Wisconsin Works employment positions, and satisfy requirements related to substance abuse screening, testing, and treatment. Individual may participate in Hire Heroes program for up to 1,040 hours. Participating employers would be compensated by DWD for costs including a wage subsidy, federal social security, and Medicare taxes, state and federal unemployment insurance contributions or taxes, and worker's compensation insurance premiums. Wage subsidy is limited to the federal or state minimum wage. Employer can't be filling a vacancy created by a termination or reduced hours of another employee, fill a position when other person is on layoff or strike, or other person is engaged in a labor dispute. DWD would have MOUs with DCF and DVA to identify veterans and place them with participating businesses.

DWD along with other agencies that receive federal funds for employment assistance must seek federal funds to support veterans in transitional jobs. The fiscal estimate for the Hire Heroes program would be up to \$400,000 GPR each year from the Wisconsin Fast Forward program. Administration of the program would be charged to the Wisconsin Fast Forward administrative appropriation, but no new funding or position authority is provided. DWD would also be responsible for preparing an annual report to the governor, the appropriate standing committees of the legislature, DCF, and DVA.

I would be happy to answer any technical questions you may have. Thank you again for your time and for the opportunity to testify today.



# obs Collaborative

## Member Organizations and Agencies in the Collaborative:

Archdiocese of Milwaukee

Benedict Center

Catholic Charities

Center for Veteran Issues, Ltd.

Community Advocates

Community Warehouse

Dominican Center for Women

Department of Corrections

Department of Workforce Development – Job Service

DWD – Division of Vocational Rehabilitation

Employ Milwaukee, Inc.

Episcopal Diocese of Milwaukee

Ezekiel Community Development Corp.

Great Lakes Community Conservation Corps

Guest House of Milwaukee, Inc.

Hunger Task Force

Independence First

Interfaith Conference of Greater Milwaukee

MATC

MICAH

Milwaukee Careers Cooperative

Milwaukee Homicide Review Commission

Milwaukee Jobs Work

Milwaukee Working

NAACP

Project Return

Social Development Commission

Silver Spring Neighborhood Center

STEP Industries, Inc.

The Milwaukee Urban League

30th St. Industrial Corridor Corp.

United Way of Greater Milwaukee

WISDOM

YWCA Southeast Wisconsin

# Transitional Jobs (TJ) Program 8 Things You Need To Know About TJs

- 1. TJs are real jobs. Unemployed Wisconsinites who work at TJs must do real work and earn real wages. They only get paid for actual hours worked and do not receive any welfare cash grants. They can get fired for misconduct or nonperformance and pay taxes. Thus, they learn the discipline of the regular labor market.
- **2. TJs usually lead to unsubsidized jobs.** In Wisconsin as elsewhere, most TJ workers go on to secure regular employment.
- **3. Private-sector employers like TJs as effective on-the-job training.** Precisely because the TJ experience involves real work, many private firms view TJ workers as potentially strong applicants for any vacancies they have at low risk to the company.
- **4.** TJ employers are predominantly private sector organizations. Many of the TJs are in small businesses with fewer than 25 workers.
- **5. TJs actually help private firms create** *new* **jobs.** By reducing the risk of creating a new job, TJs help many private firms figure out if they can justify creating a new position—a decision many make.
- **6. TJs are easy for private firms to use.** Wisconsin uses private "employers of record" to screen and prepare applicants and handle the paperwork. The real employers (called "host sites") provide the real work to be done and report hours. There is very little red tape.
- 7. TJ work improves local communities and helps local economies. When TJ workers do work for non-profits like the YWCA, they help improve their communities. And whether they work for non-profit or for-profit firms, their wages are spent within the local economy...helping to create additional private-sector jobs.
- **8. TJs make sense for veterans:** TJs are a very effective economic development tool and can help veterans who are disconnected from work become reengaged in the formal economy and flourish.

marginalized workers into the productive workforce. They typically pay \$7.25 **Definition:** Transitional jobs are short term subsidized jobs aimed at getting per hour and last for 6 months or 1,040 hours.

# Transitional

obs Collaborative

34 organizations working together for transitional jobs.

Conor Williams, Economic Policy Analyst

Community Advocates - Public Policy Institute



# Figure 4.10

Wisconsin TJ Program Participant Characteristics

*******	
Female	37%
4 M 7 M 4 M 4 M 4 M 4 M 4 M 4 M 4 M 4 M	63%
Race	4
White	23%
African American/Black	66%
Other	5%
Hispanic	6%
Age	
Under 30	49%
30 to 39	31%
9	16%
50 and over	4%
Noncustodial parent	34%
nviction	39%
Long-term unemployed	62%
Average annual earnings in the year before program entry	\$1,966

Source: "Stimulating Opportunity: An Evaluation of ARRA-Funded Subsidized Employment Programs" Economic Mobility Corporation, September 2013

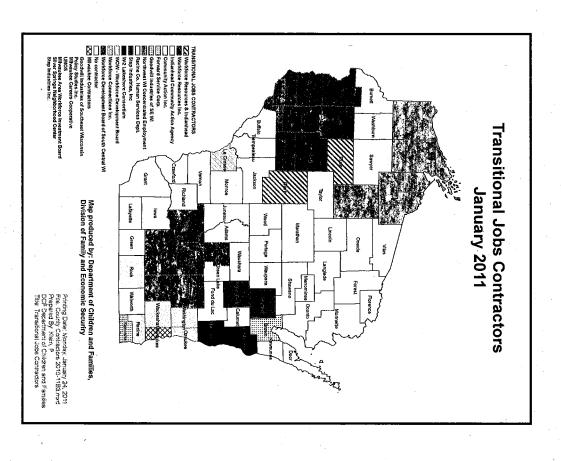
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Average Annual Earnings

Pre- and Post- Program

among All TJ Participants

ន	\$1000	\$2000	\$3000	\$4000	\$5000	\$6000
Year Before Program			\$1966			
Year After Program						\$5,296



**4,072** workers participated in the Transitional Jobs Demonstration Project.

**2,050** went on to secure unsubsidized work.

**813** businesses and organizations participated, majority of which were for profit businesses

90% of businesses said they would likely participate again if approached.

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